



Addressing the Challenges of
Recovery & Rebuilding
from Hurricanes Katrina & Rita

LRA Board Meeting
October 26, 2005

BOARD OF DIRECTORS MEETING AGENDA

- | | |
|---|----------|
| I. Call to Order | 8:00 am |
| II. Prayer | |
| III. Pledge of Allegiance | |
| IV. Roll Call | |
| V. Welcome and Introductions | 8:05 am |
| VI. Governor's Address | 8:15 am |
| VII. Reports | 8:30 am |
| – Chair of the Board Report | |
| – Directors Report | |
| – Situation Assessments on Key Issues | |
| VIII. Discussion Items | 9:45 am |
| – Chairman's Items | |
| – Federal Legislative Task Force Items | |
| – Long Term Community Planning Task Force Items | |
| – Statewide Building Code Policy | |
| – State and Local Legislative Task Force Items | |
| IX. Other Business | 10:45 am |
| X. Announcements | |
| XI. Adjournment | 11:00 am |



OVERVIEW OF CHAIR OF THE BOARD REPORT



- Objectives for the day
- Key success factors for the LRA
- Overview of Washington DC Trip

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CHAIR OF THE BOARD REPORT

OBJECTIVES FOR THE DAY



- Begin to understand the size and complexity of the challenges facing the state
- Understand the mission, the current efforts, and the organization of the LRA
- Organize and exercise the leadership of the Board to support the LRA in its mission

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KEY SUCCESS FACTORS FOR THE LRA



- Establish the **LRA as the official voice** for the priorities of the state
- **Deliver results** for the state
- Focus on the **most important and complex issues**
- **Hear all the voices** who have an interest in the recovery and redevelopment
- Take on the tough work of **setting priorities and ensuring action**
- Ensure that the recovery and redevelopment is conducted **honestly, wisely, and fairly**

OVERVIEW OF WASHINGTON DC TRIP



- Meeting with Senators Landrieu and Vitter
- Aspen Institute Round Table Luncheon / Meeting with Secretary Chertoff
- Press Briefing
- Meeting with Andy Card, Al Hubbard, Ruben Barrales, Maggie Grant, OMB Staff, Domestic Policy Council Staff

OVERVIEW OF DIRECTOR'S REPORT



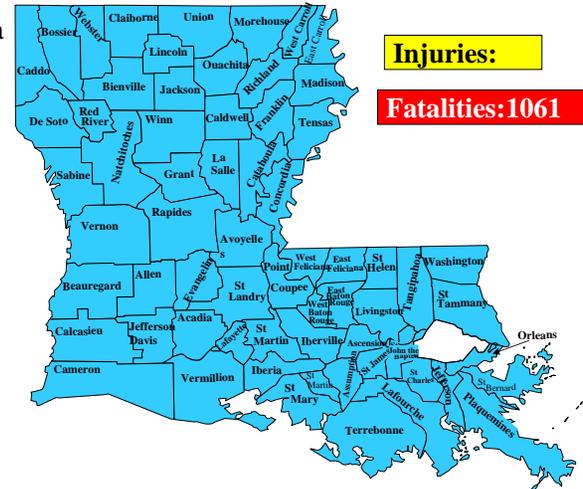
- LRA mission and organization
- 7 day goals and initial priorities
- Path forward

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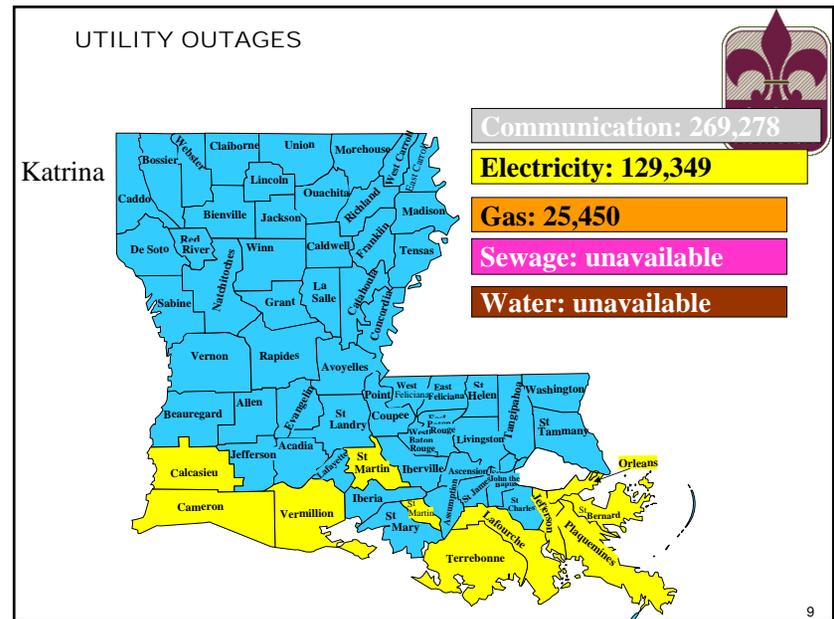
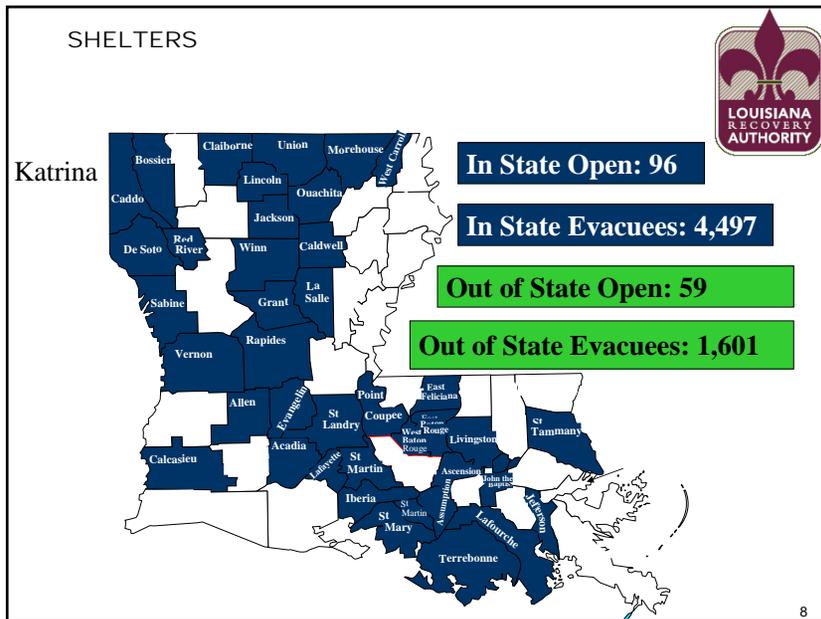
SERIOUS INCIDENTS



Katrina



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UTILITY OUTAGES

Katrina

As of 1200 17 Oct 05

- **Parishes: 10**
- **Customers:**

17 Oct 05 (Katrina)	122,312
17 Oct 05 (Rita)	7,037
Total	129,349



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DIRECTOR'S REPORT

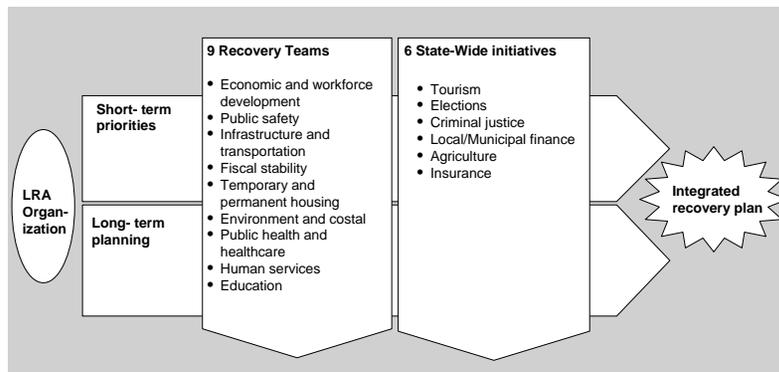
LRA MISSION

- Establish and realize (1) **short-term priorities for recovery** and (2) **long-term plans for redevelopment**
- Establish an **integrated federal and state legislative agenda** for recovery and redevelopment
- Create and pursue a **30 day and 100 day agenda** and a **1 year and 5 year plan** for recovery and redevelopment
- Identify, pursue, and distribute **funding resources and innovative financing** to fund recovery and redevelopment
- Set **priorities, plans, and coordinate resource allocations** to address specific needs in key recovery and redevelopment areas

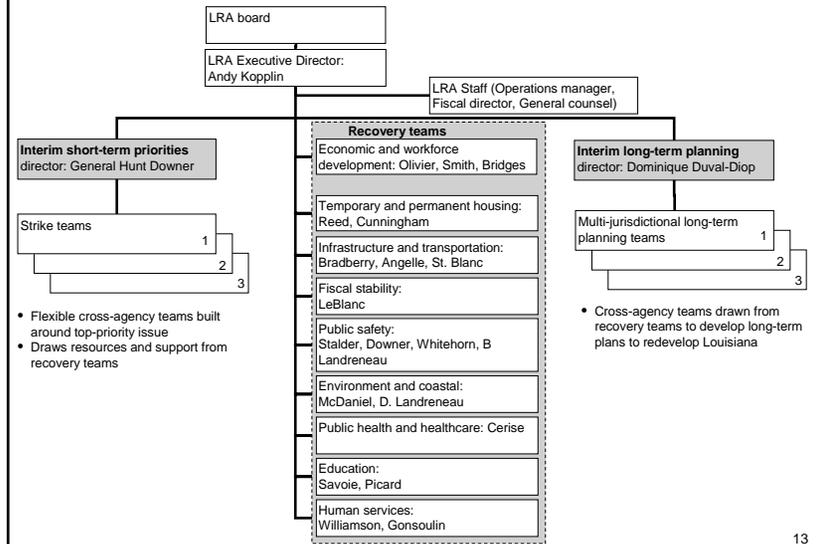


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LRA APPROACH TO INTEGRATED RECOVERY PLAN



LRA ORGANIZATION



DIRECTOR'S REPORT

OVERVIEW OF 7 DAY GOALS – WEEK ONE

- Completed
- To be discussed further

Goal	Status
<input checked="" type="checkbox"/> • Establish LRA Office	• Operational office in Governor's office. Permanent facility will be a 525 Florida Blvd., 2nd and 4th floors
<input checked="" type="checkbox"/> • Create Web site (http://www.lra.louisiana.gov/about.html)	• Web site launched Sunday, October 23, 2005
<input checked="" type="checkbox"/> • Complete placement of staff in key senior positions, drawing primarily from existing state agencies	• Org chart completed. Key positions staffed
<input checked="" type="checkbox"/> • Initiate daily meetings with cabinet	• Ongoing daily
<input checked="" type="checkbox"/> • Create preliminary list of short-term priorities	• 10-20 short term priorities (available on web site)
<input checked="" type="checkbox"/> • Schedule American Institute of Architects conference on the Louisiana recovery and rebuilding	• Scheduled for November 10-12 in New Orleans
<input checked="" type="checkbox"/> • Set dates for preliminary planning meetings with parishes and/or regions	• Dates set
<input checked="" type="checkbox"/> • Identify nationally recognized community planning firms for the planning process	• Pending Board approval
<input checked="" type="checkbox"/> • Schedule a national business reinvestment conference	• Scheduled for November 28-29 in Washington, DC
<input checked="" type="checkbox"/> • Set benchmarks for contracting performance and local hiring by FEMA, GSA, and Corps of Engineers	• Benchmarks set

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Debris & Roofing Contracts and Subcontracts (LA) (# of contracts)



Type	Prime	Total Subs	LA Large Subs		LA Small Subs		Other Subs	
		(#)	(#)	(%)	(#)	(%)	(#)	(%)
Debris	ECC	63	7	11%	46	73%	10	16%
	Ceres	94	5	5%	52	55%	37	40%
	P&J	24	0	0%	11	46%	13	54%
Roofing	LJC	13	0	0%	3	23%	10	77%
	Shaw	41	11	27%	21	51%	9	22%
	Simon	3	0	0%	1	33%	2	67%

One Team: Relevant, Ready, Responsive, Reliable As of 19 OCT 05

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Debris & Roofing Contractor Payments to Subcontractors (LA)(\$)



Type	Prime	Total Dollars	LA Large Subs		LA Small Subs		Other Subs	
		(\$)	(\$)	(%)	(\$)	(%)	(\$)	(%)
Debris	ECC	1,970,948	0	0	1,807,450	92	163,498	8
	Ceres	5,003,493	369,437	7	3,376,858	67	1,257,199	26
	P&J	6,419,179	0	0	5,202,956	81	1,216,190	19
Roofing	LJC	0	0	0	0	0	0	0
	Shaw	18,228,387	3,757,966	21	11,943,279	66	2,527,142	13
	Simon	0	0	0	0	0	0	0

One Team: Relevant, Ready, Responsive, Reliable As of 19 OCT 05 16

DIRECTOR'S REPORT

INITIAL PRIORITIES FOR THE SHORT TERM PROJECT TEAM (PAGE 1 of 4)



Temporary and permanent housing

- Provide temporary housing for 4 key groups
 - Displaced citizens until permanent housing can be completed
 - Trades, tourism, and health care worker housing to support recovery and reconstruction operations
 - State employee housing to assist displaced critical state government workers
 - Address business and industry workers with housing through the industry temporary trailer program

Public health and healthcare

- Improve access to interim emergency care and services in affected areas
- Develop a plan for appropriate burial of unidentified bodies in collaboration with locals

**INITIAL PRIORITIES FOR THE SHORT TERM PROJECT TEAM
(PAGE 2 of 4)**



Example action plan follows

Economic and workforce development

• Identify funding for Bridge Loan Program (\$200 million) and improve SBA loan processes

- Improve access to federal contracting for LA businesses
- Connect employers with qualified workers by providing transportation for employees to available job locations
- Develop training programs to equip individuals with skills necessary for recovery occupations and existing economy (e.g., secure \$200+ million NEG funding from US Dept of Labor)
- Restore public facilities, structures, and access for fishing industry

Public safety

- Training for law enforcement to fill personnel gaps in areas where facilities are no longer operational

EXAMPLE ACTION PLAN - BRIDGE LOANS



• **Priority Description:** Bridge Loan
 • **Overall leadership:** Duane Blumberg
 • **Strike force team:** Subteam leader (working with Duane to lead effort; LDOL member (Smith); OHSEP (Landreau); Federal liason; Project team staffer)

Activity	Specific action/analysis	Target deadline	Status	Responsibility	Status description
Get team in place	Determine roles, pick staff, get them rolling	COB Wed.	Done	DB	
Possibility of DHS funding	Challenge finding right contact point	COB Thur.	Done	DB	No current DHS funding that could be used for program
Full funding from Federal Approp.	Find fastest path to federal funding and engage all LA delegation and House and Senate Small Business Staffs	25-Oct	Red		Needs leadership from LRA Federal Team
LDOL Business Funding Request	Coordinate LDOL request for discretionary funding through Washington	27-Oct	Green	LDOL	Allocation of funds waiver has been approved, but funding not identified
Ongoing report on bridge loans funds balance	Status of \$10 million	Daily	Green	Duane	Input from LPFA to determine daily usage and anticipated completion of loans

Status Guide	
• On target to meet deliverable date and end product ready	GREEN
• On target to meet planned date but requires additional support	YELLOW
• Likely will NOT meet deadline or finished end products without intervention	RED
• Not yet started	BLUE
• Item complete	DONE

**INITIAL PRIORITIES FOR THE SHORT TERM PROJECT TEAM
(PAGE 3 of 4)**



Infrastructure and transportation/Environment and coastal

- Establish integrated plan for coastal restoration and levee reconstruction/upgrade involving DOTD, DNR, Corps of Engineers and others
- Develop criteria for state building repairs/rebuilding

Education

- Help provide temporary school facilities for returning students, especially Orleans, St. Bernard, and Plaquemines parishes

Human services

- Identify additional resources for Louisiana Family Recovery Corps to provide social services to evacuated families.
- Establish criteria for integration of human services delivery as facilities are redeveloped/re-established

**INITIAL PRIORITIES FOR THE SHORT TERM PROJECT TEAM
(PAGE 4 of 4)**



Fiscal stability

- Extend FEMA coverage for 100% reimbursement for the duration of the recovery (as in Florida and NYC) and minimize all other FEMA required matches
- Implement Community Disaster Loan program to provide emergency funding of local government operations
- Secure funding to keep local school systems and colleges and universities from financial collapse

Federal agenda

- Recommend to LRA Board federal legislative priorities to support Louisiana's immediate recovery needs

DIRECTOR'S REPORT

IMMEDIATE NEXT STEPS FOR THE LRA

- ✦ Conduct first LRA Board meeting, set dates for future Board meetings, create LRA Board Task Forces, and conduct LRA Board visits into the affected Parishes
- ✦ Move in to the permanent LRA office space
- ✦ Attack short-term, LRA-level priorities and tasks in daily cabinet meetings and with LRA staff "strike teams"
- ✦ Establish LRA staff long term planning team in preparation for community scoping meetings
- ✦ Develop selection criteria and evaluation process to select community planning firms
- ✦ Verify that federal contracting statistics for contracting performance and local hiring by FEMA, GSA, and Corps of Engineers are accurate
- ✦ Refine Federal legislative
- ✦ Prepare communication strategy to reach evacuees dispersed throughout the nation, keep them informed of our progress and bring them home
- ✦ Launch LRA e-newsletter to brief public on current activities and accomplishments



DIRECTOR'S REPORT

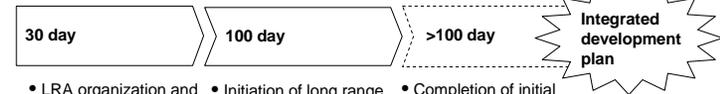
THE PATH FORWARD (SEE WEB SITE FOR DETAILED 30 DAY AND 100 DAY PLANS)

Key deliverables

- LRA organization and board up and running
- Short term priorities with action plans developed
- Comprehensive and unified agenda for Federal legislative actions
- Initiation of long range plans for community redevelopment
- Development of 'big' policy ideas to reshape reconstruction efforts
- Integrated plan for levee reconstruction and coastal restoration
- Restoration of critical government functions
- Assessment of environmental damages
- Completion of initial long term strategic plan for redeveloping communities
- Continuous evaluation of critical priority actions
- Execution of key priorities well underway

Board meetings

▲ Nov 11 ▲ Nov 29 ▲ Dec 16

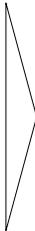


EXPECTATIONS FOR TASK FORCES



Expectations

- Provide recommendations and solutions for long-term strategic and policy issues
- Advocate and link LRA to Federal and non-governmental institutions



Next Steps for Task Force Chairs

- Meet with Recovery teams to understand how the Task Forces can help accomplish long-term planning goals
- Work with Recovery Teams to provide policy recommendations to long term challenges

TASK FORCE ASSIGNMENTS



Task forces	Chair	Vice Chair
• Federal Legislative	• Walter Isaacson	• Donna Brazile/Mary Matalin
• State and Local Legislative	• Sean Reilly	• Dale Atkins
• Economic Development and Workforce Training/Education	• Matt Stuller	• Sibal Holt
• Public Safety	• Dale Atkins	• Walter Leger, Jr.
• Infrastructure and Transportation	• John T. Landry	• Tom Henning
• Temporary and Permanent Housing	• Walter Leger	• Sen. Diana Bajoie
• Environmental	• Donna Fraiche	• John T. Landry
• Public Health and Health Care	• Dr. Mary Ella Sanders	• Sen. Don Hines
• Human Services	• Dr. Calvin Mackie	• Rep. Yvonne Dorsey
• Education	• Linda Johnson	• Rep. Joe Salter
• Levees and Coastal Restoration	• Rene Cross	• David Voelker
Subcommittee	Chair	Vice Chair
• Audit	• Virgil Robinson, Jr.	• James Davison

BOARD ACTION ITEMS



Issue:

- The LRA shall be responsible for final approval of all hazard mitigation plans so that they are consistent with the LRA's long-term redevelopment priorities

Action:

- Discussion and/or approval

FEDERAL LEGISLATIVE TASK FORCE ITEMS



- Commit and fully fund comprehensive Levee Protection and Coastal Restoration
- Provide Immediate Financial Relief and Assistance for Business Recovery
- Provide Tax Incentives for Businesses and Individuals to Return and Rebuild
- Make Required Changes in the Stafford Act to Provide the Appropriate Support to State and Local Governments for Disasters of Extraordinary Magnitude
- Provide Critical Financial Stability to Local and Municipal Governments in Affected Areas
- Maintain Medicaid Safety Net for Evacuee Families and Their Communities in Louisiana and Across the Country
- Support the Redevelopment of Educational Institutions Affected by Hurricanes Katrina and Rita
- Provide Appropriate Funding to Address Immediate and Future Transportation Infrastructure Needs to Support South Louisiana

DISCUSSION ITEMS



LONG TERM COMMUNITY PLANNING TASK FORCE ITEMS

DISCUSSION ITEMS



**STATE WIDE BUILDING CODE POLICY RECOMMENDATIONS
(DOCUMENT IN BINDER)**

- State Buildings
- Workforce One-Stops
- Children's Services Agencies Co-Location Policy



STATE AND LOCAL LEGISLATIVE TASK FORCE ITEMS

TODAY'S LOGISTICS



Today's schedule is extremely tight, so follow these recommendations:

- Pick up your boxed lunch immediately after conclusion of this session in the lounge where you had breakfast
- Use the restrooms in the Capital Building before departing for the choppers
- Look at the black hawks list to confirm the time and the group that you will depart with
- First black hawks depart for Southwest Louisiana at 11:30 pm